

To: Chair & Members of the Growth
Scrutiny Committee

The Arc
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Friday, 5 March 2021

Dear Councillor

GROWTH SCRUTINY COMMITTEE

You are hereby summoned to attend a meeting of the Growth Scrutiny Committee of the Bolsover District Council to be held as a Virtual Meeting on Monday, 15th March, 2021 at 13:00 hours.

Members will be sent the details on how to access the Virtual Meeting by email.

Virtual Attendance

I have provided **all Members** with advice that all meetings **must** be held virtually during the National Lockdown. The Council Chamber will not be available for Members to attend the meeting physically during this time, **Should you decide to disregard this advice and potentially be in breach of the law, you will be deemed to have accepted the risk assessments listed for the Arc.**

The Governance and ICT teams supporting the meeting will be working remotely, and can provide assistance to you for joining virtually.



We speak your language
Polish **Mówimy Twoim językiem**
Slovak **Rozprávame Vaším jazykom**
Chinese **我们会说你的语言**

**If you require this agenda in large print
or another format please call us on 01246 217753**

If you require an adjustment to enable you to participate in or access the meeting please contact the Governance Team at least 72 hours before the meeting starts.

Risk Assessment Disclaimer

The following risk assessments are available on the Modern.Gov App library:

- Covid-19 ARC RTW RA001
- Working in Offices At The Arc During Covid-19 Pandemic Guidance – ARC – SSW001
- Meetings – EM001 - Committee and Council Meetings during the Covid-19 pandemic

Register of Members' Interests - Members are reminded that a Member must within 28 days of becoming aware of any changes to their Disclosable Pecuniary Interests provide written notification to the Authority's Monitoring Officer.

You will find the contents of the agenda itemised from page 3 onwards.

Yours faithfully

A handwritten signature in black ink that reads "Sarah Steuberg". The signature is written in a cursive style with a large, looped 'S' at the beginning and a long, sweeping tail on the 'g'.

Solicitor to the Council & Monitoring Officer

**GROWTH SCRUTINY COMMITTEE
AGENDA**

Monday, 15th March, 2021 at 13:00 hours taking place as a Virtual Meeting

Item No.		Page No.(s)
	<u>PART A - FORMAL</u>	
1.	Apologies For Absence	
2.	Urgent Items of Business	
	To note any urgent items of business which the Chairman has consented to being considered under the provisions of Section 100(B) 4(b) of the Local Government Act 1972.	
3.	Declarations of Interest	
	Members should declare the existence and nature of any Disclosable Pecuniary Interest and Non Statutory Interest as defined by the Members' Code of Conduct in respect of:	
	a) any business on the agenda	
	b) any urgent additional items to be considered	
	c) any matters arising out of those items	
	and if appropriate, withdraw from the meeting at the relevant time.	
4.	Minutes	5 - 8
	To consider the minutes of the last meeting held on 17 th February 2021	
5.	List of Key Decisions and items to be considered in private	9
	<i>(Members should contact the officer whose name appears on the List of Key Decisions for any further information). NB: If Members wish to discuss an exempt report under this item, the meeting will need to move into exempt business and exclude the public in accordance with the Local Government (Access to Information) Act 1985 and Local Government Act 1972, Part 1, Schedule 12a for that part of the meeting only.</i>	
6.	Business Growth Strategy (Final Draft)	10 - 35
7.	Work Programme 2020/2021	36 - 41
	<u>PART B - INFORMAL</u>	

The formal meeting of the Growth Scrutiny Committee ends at this point. Members will meet informally as a working party to carry out their review work. This meeting is closed to the public, so members of the public should leave at this point.

8. Review Work

Agenda Item 4

GROWTH SCRUTINY COMMITTEE

Minutes of a meeting of the Growth Scrutiny Committee of Bolsover District Council held as a Virtual Meeting on Wednesday 17th February 2021 at 10:00 hours.

PRESENT:-

Members:-

Councillor Jen Wilson in the Chair

Councillors Derek Adams, Jim Clifton, Tricia Clough (Vice-Chair), David Dixon, Chris Kane, Tom Kirkham and Tom Munro.

Officers:- Grant Galloway (Director of Development), Chris Fridlington (Assistant Director of Development and Planning), Ian Barber (Head of Property Services & Housing Repairs), Kath Drury (Information, Engagement and Performance Manager) (left during Minute No GRO49-20/21), Jonathan Hendy (Tourism & Town Centre Officer), Jo Wilson (Scrutiny & Elections Officer), Tom Scott (Governance Officer) and Liz Robinson (Governance Support Officer).

Also in attendance at the meeting were Councillor Liz Smyth (Portfolio Holder - Economic Development) and Councillor Tracey Cannon.

GRO43-20/21 APOLOGIES FOR ABSENCE

No apologies for absence were received.

GRO44-20/21 URGENT ITEMS OF BUSINESS

The Chair had no urgent items of business.

GRO45-20/21 DECLARATIONS OF INTEREST

There were no declarations of interest made at the meeting.

GRO46-20/21 MINUTES

Moved by Councillor Jen Wilson and seconded by Councillor Tom Munro.

RESOLVED that the minutes of a meeting of a Growth Scrutiny Committee held on 16th December 2020 be approved as a true and correct record.

GRO47-20/21 LIST OF KEY DECISIONS AND ITEMS TO BE CONSIDERED IN PRIVATE

The Scrutiny and Elections Officer presented the list of Key Decisions to Members.

GROWTH SCRUTINY COMMITTEE

It was moved by Councillor Jen Wilson and seconded by Councillor Tom Munro to note the list of Key Decisions.

RESOLVED that the List of Key Decisions and Items to be considered in private document be noted.

GRO48-20/21 COUNCIL AMBITIONS PERFORMANCE UPDATE - OCTOBER 2020 TO DECEMBER 2020 (Q3 - 2020/21)

The Information, Engagement and Performance Manager presented the Council Ambitions Performance Update October 2020 to December 2020 (Q3 - 2020/21) report to Members. The purpose of the report was to report the quarter 3 outturns for the targets supporting the Council's Ambition 2020-2024 and relevant supporting service indicators.

Councillor Tom Munro referred to the indicator ENV08 mentioning "Action Housing have completed the Old Co-op building in Whitwell and it is now ready for tenants to move in" and gave Members a progress update by stating that tenants had now moved in to four of the five apartments. He wished to pass on his thanks to Action Housing for their role in achieving this.

Councillor Derek Adams stated that in Carr Vale, Action Housing had taken over two properties and refurbished them, but the windows were recently vandalised and the tenants were told paying for new glass was their responsibility. The Information, Engagement and Performance Manager stated she would investigate this and clarify it for him after the meeting.

It was moved by Councillor Jen Wilson and seconded by Councillor Derek Adams to note the outturn targets and relevant indicators.

RESOLVED that the Committee notes the outturns against the Council's Ambition 2020-2024 targets and relevant service indicators.

(Information, Engagement and Performance Manager)

GRO49-20/21 DRAFT TOURISM STRATEGY - REVISED CONSULTATION DRAFT

N.B. The Information, Engagement and Performance Manager left the meeting at this point.

The Assistant Director of Development and Planning presented the Draft Tourism Strategy – Revised Consultation Draft report to Members. The purpose of the report was for Committee Members to review the draft Strategy and provide feedback as part of the consultation process for the draft Strategy prior to submission to Executive.

The Tourism & Town Centre Officer explained that the Strategy had already been presented to Growth Scrutiny Committee in July 2020, and amendments had been made to take into account comments made by Members.

The Tourism & Town Centre Officer presented the draft Strategy and outlined some

GROWTH SCRUTINY COMMITTEE

of the key aspects.

Councillor Tom Munro referred to paragraph 2.5 of the Strategy (“The District also hosts events such as”) and stated he would like to see village well dressing events added to this. He also referred to paragraph 2.4 (“The District also hosts three large shopping centres”) and felt this list of shopping outlets needed to be checked bearing in mind the difficulties many shops had experienced during COVID.

Councillor Tom Munro referred to paragraph 6.3 (“It is important to acknowledge the strengths and assets of neighbouring areas”) and reported that Nottinghamshire County Council and the Welbeck Estate had undertaken work to link together Creswell Crags and the Harley Gallery. He added that it was important for the Council to work together with neighbouring authorities to achieve many of the targets included in the Strategy.

The Tourism & Town Centre Officer stated that he would include references to well dressing events and Creswell Crags links in the Strategy, and also investigate if any of the shops listed in 2.4 had gone under. He added that working with neighbouring authorities was at the heart of the Strategy.

Councillor Liz Smyth (Portfolio Holder - Economic Development) spoke about the Strategy and felt that the most important aspect this new draft version had added was identifying events and places near the District that would get people visiting the District to stay in the District.

Councillor Tom Kirkham believed that more could be included in the Strategy about Bolsover District’s green ambitions, particularly how the District could offer electronic vehicle charging points considering its close proximity to the M1.

The Assistant Director of Development and Planning stated that charging points would be a key ambition, and explained to Members that the Strategy was a living document that could have areas like charging added to it as they emerged.

Councillor Tricia Clough stated that she had received reports from residents of road stress fractures from lorries at Dale Lane in Rowthorne. She added that she would like to see more sites for motorhomes to be included in the Strategy.

The Assistant Director of Development and Planning stated that the Dale Lane issue was the responsibility of Derbyshire County Council, and Planning officers always tried to make provisions for motorhome sites, but it would be difficult to add more until the COVID restrictions ended.

Councillor David Dixon referred to the table in Appendix D which listed distances to various landmarks, and felt that the table did not make it clear enough that the numbers listed were minutes to reach rather than miles away. The Assistant Director of Development and Planning agreed that this table would be made clearer with different columns for time taken and miles in distance.

The recommendations in the report were moved by Councillor Tom Munro and seconded by Councillor Tricia Clough.

RESOLVED that the Committee has:

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(i) Reviewed the draft Strategy in accordance with their role as outlined at Part 2, Article 6.2(v) and Part 3.6 (14) of the Scrutiny functions within the Constitution.

(ii) Provided feedback as part of the consultation process for the draft Strategy prior to submission to Executive.

(Assistant Director of Development and Planning/Tourism & Town Centre Officer)

GRO50-20/21 WORK PROGRAMME 2020/2021

The Scrutiny and Elections Officer presented the Committee's Work Programme 2020/21.

The Scrutiny and Elections Officer reminded Members that the time and date of the next Growth Scrutiny Committee meeting had been changed to 1.00pm Monday 15th March 2021.

It was moved by Councillor David Dixon and seconded by Councillor Chris Kane to note the Work Programme.

RESOLVED that the Committee notes the Work Programme.

(Scrutiny and Elections Officer)

The meeting concluded at 1050 hours.



List of Key Decisions and items to be considered in private

The latest version of the Forward Plan can be found here:

<https://committees.bolsover.gov.uk/mgListPlans.aspx?RPId=1147&RD=0&bcr=1>

Members should contact the officer whose name appears on the List of Key Decisions for any further information.

NB: If Members wish to discuss an exempt report under this item, the meeting will need to move into exempt business and exclude the public in accordance with the Local Government (Access to Information) Act 1985 and Local Government Act 1972, Part 1, Schedule 12a for that part of the meeting only.

Bolsover District Council

Growth Scrutiny Committee

15th March 2021

Business Growth Strategy

Report of the Assistant Director of Development

This report is public

Purpose of the Report

- To seek adoption of the draft Business Growth Strategy and accompanying Action Plan.

1 Report Details

- 1.1 This working draft of Bolsover District Council's Business Growth Strategy and the associated Action Plan are attached to this report as Appendix 1 and Appendix 2.

Ambition

- 1.2 The two documents focus on how the Development Directorate will prioritise its own work and its work with internal and external partners to achieve the Council's ambition:

To become a dynamic, self-sufficient and flexible Council that delivers excellent services, whilst adapting to local aspirations and acting as the economic and environmental driver for Bolsover District.

Priorities

- 1.3 To maintain focus on achieving the Council's ambition, the Strategy and accompanying Action Plan are both organised around the Council's economic priorities:
- i. Making the best use of our assets;
 - ii. Ensuring financial sustainability and increasing revenue streams;
 - iii. Unlocking Development Potential: unlocking the capacity of major employment sites;
 - iv. Enabling Housing Growth: increasing the supply, quality and range of housing to meet the needs of the growing population and support economic growth;

- v. Working with partners to support enterprise, innovation, jobs and skills; and
- vi. Promoting the District and working with partners to increase tourism

Building Back Better

1.4 The Strategy is also aligned with a shared ambition to ‘build back better’ and support cleaner and more inclusive growth following recovery from the pandemic. Therefore, this Strategy also takes into account the Council’s priorities for its customers and the environment including:

- Reducing our carbon footprint whilst supporting and encouraging residents and businesses to do the same;
- Enhancing biodiversity and developing attractive neighbourhoods that residents feel proud of and take responsibility for;
- Actively engaging with partners to benefit our communities;
- Promoting equality and diversity and supporting vulnerable and disadvantaged people;
- Providing good quality council housing where people choose to live; and
- Improving health, wellbeing and increasing participation in sport and leisure activities.

1.5 Alongside meeting the Council’s ambitions and its priorities, the Strategy and the Action Plan will help officers meet the following corporate targets:

ECO.02 Optimise business growth (as measured by gross Business Rates) by £2m by March 2023.

ECO.03 Working with partners to bring forward employment and development opportunities at Coalite and Clowne Garden Village strategic sites by 2023.

ECO.05 Annually review housing delivery in the district and facilitate delivery to meet the annual target of 272 new homes

ECO.07 Deliver 150 new homes through the Bolsover Homes Programme by March 2024

ECO.10 Working with partners to grow the visitor economy, the number of tourists and the amount of tourism spending in the District by 2023.

1.6 In addition, the actions set out in this Strategy have already contributed to generating income in excess of £1.5million the Council would not have normally achieved.

1.7 The actions set out in Action Plan are projected to earn an additional £10million of additional income for the Council if they were all to be successfully achieved.

- 1.8 Therefore, the Strategy and the actions designed to promote growth are also closely linked to the future sustainability of the Council and its ability to deliver quality services to people who live and work in the District.

2 Conclusions and Reasons for Recommendation

- 2.1 In conclusion, the Business Growth Strategy and the actions set out in the accompanying Action Plan will support enterprise, innovation, jobs and skills and makes the best use of our assets whilst supporting clean and inclusive economic growth.
- 2.2 Therefore, adoption of the Business Growth Strategy by the Council will help to achieve the Council's ambitions and its priorities and various activities in the accompanying Action Plan will continue to generate additional income for the Council over time.
- 2.3 In these respects, the Business Growth Strategy is designed to help the Council move towards self-sufficiency in uncertain times so it can continue to deliver the services the people who live and work in the District need in the future.
- 2.4 It is therefore recommended that the Business Growth Strategy and accompanying Action Plan are adopted by the Council.
- 2.5 However, the Strategy has been presented as a "working draft" because many of the actions are current and the Strategy and Action Plan need to be flexible to allow the Council to take emerging opportunities and to adapt to new challenges promptly.
- 2.6 Therefore, it is also recommended that authority is delegated to officers to make changes to the Strategy and accompanying Action Plan in liaison with the Portfolio Holder for Economic Development as required and to complete the final design and layout of the Strategy document prior to publication.

3 Consultation and Equality Impact

- 3.1 No formal public consultation has been undertaken on the Strategy or Action Plan but both have been considered by Growth Scrutiny Committee.
- 3.2 However, a number of projects in the Action Plan have been discussed with various key stakeholders and other interested parties and many of these projects will have been subject of public consultation or will need to be consulted on as they go forward.

4 Alternative Options and Reasons for Rejection

- 4.1 There is not a 'do less' or 'do nothing' option in this case because the adoption of a Strategy is a corporate target and required to achieved the Councils ambitions.

5 Implications

5.1 Finance and Risk Implications

- 5.1.1 There are no direct costs attached to adopting this Strategy but further revenue and capital expenditure may be required to achieve a number of objectives in the associated Action Plan.
- 5.1.2 There are also no direct costs attached to adopting this Strategy but the activities set out in the associated Action Plan will need to be subject to their own individual risk assessments and cost benefit analysis.

5.2 Legal Implications including Data Protection

- 5.2.1 There are no legal implications around adopting the Business Growth Strategy and accompanying Action Plan. The work streams set out in Action Plan will need to be carried out in compliance within the relevant legal framework.
- 5.2.2 Similarly, there are no data protection issues around publishing the Business Growth Strategy and accompanying Action Plan but the associated actions will need to be carried out in compliance with the GDPR and with regard to the Council's privacy statements.

5.3 Human Resources Implications

- 5.3.1 Adoption of the Strategy does not give rise to any specific human resources implications but the speed of delivery of a number of projects will be dependent on officer capacity.

6 Recommendations

- 6.1 It is recommended that
 - i. the Business Growth Strategy and associated Action Plan are adopted by the Council;
 - ii. officers are granted delegated authority to amend the final appearance and layout for the Business Growth Strategy in liaison with the Portfolio Holder for Economic Development prior to publication; and
 - iii. officers are authorised to make amendments to the Strategy and Action Plan in liaison with the Portfolio Holder for Economic Development as appropriate or required.

7 Decision Information

<p>Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: <i>BDC: Revenue - £75,000</i> <input type="checkbox"/> <i>Capital - £150,000</i> <input type="checkbox"/> <i>NEDDC: Revenue - £100,000</i> <input type="checkbox"/> <i>Capital - £250,000</i> <input type="checkbox"/> <input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i></p>	No
<p>Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)</p>	No
<p>Has the relevant Portfolio Holder been informed</p>	Yes
<p>District Wards Affected</p>	All
<p>Links to Corporate Plan priorities or Policy Framework</p>	All

8 Document Information

Appendix No	Title
1	Business Growth Strategy
2	Action Plan
<p>Background Papers (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers)</p>	
nil	
Report Author	Contact Number
Chris Fridlington	Ext 2354

Business Growth Strategy – Final Draft

The Council's Ambition

This working draft of Bolsover District Council's Growth Strategy focusses on how the **Development Directorate** will prioritise its own work and its work with internal and external partners to achieve the Council's ambition:

To become a dynamic, self-sufficient and flexible Council that delivers excellent services, whilst adapting to local aspirations and acting as the economic and environmental driver for Bolsover District

Priorities

To maintain focus on achieving the Council's ambition the strategy is organised around the Council's economic priorities:

1. Making the best use of our assets;
2. Ensuring financial sustainability and increasing revenue streams;
3. Unlocking Development Potential: unlocking the capacity of major employment sites;
4. Enabling Housing Growth: increasing the supply, quality and range of housing to meet the needs of the growing population and support economic growth;
5. Working with partners to support enterprise, innovation, jobs and skills; and
6. Promoting the District and working with partners to increase tourism

Building Back Better

This strategy also aligns with a shared ambition to 'build back better' and support cleaner and more inclusive growth following recovery from the pandemic. Therefore, this strategy also takes into account the Council's priorities for its customers and the environment including:

- Reducing our carbon footprint whilst supporting and encouraging residents and businesses to do the same;
- Enhancing biodiversity and developing attractive neighbourhoods that residents feel proud of and take responsibility for;
- Actively engaging with partners to benefit our communities;
- Promoting equality and diversity and supporting vulnerable and disadvantaged people;

- Providing good quality council housing where people choose to live; and
- Improving health, wellbeing and increasing participation in sport and leisure activities

Outputs

The actions set out in this strategy will support enterprise, innovation, jobs and skills and makes the best use of our assets whilst supporting clean and inclusive economic growth.

The actions set out in this strategy have already contributed to generating income in excess of £1.5million the Council would not have normally achieved.

The actions set out in this strategy are projected to earn an additional £million of additional income for the Council if they were all to be successfully achieved.

The actions set out in this strategy are projected to earn an additional £million of additional income per annum for the Council if they were all to be successfully achieved

Council Plan Targets

The adoption of this Business Growth Strategy will achieve ECO.01 - Deliver a Business Growth Strategy by March 2021 that will support enterprise, innovation, jobs and skills and makes the best use of our assets.

The actions set out in this strategy are intended to achieve the following corporate targets:

ECO.02 - Optimise business growth (as measured by gross Business Rates) by £2m by March 2023.

ECO.03 - Working with partners to bring forward employment and development opportunities at Coalite and Clowne Garden Village strategic sites by 2023.

ECO.05 - Annually review housing delivery in the district and facilitate delivery to meet the annual target of 272 new homes

ECO.07 - Deliver 150 new homes through the Bolsover Homes Programme by March 2024

ECO.10 - Working with partners to grow the visitor economy, the number of tourists and the amount of tourism spending in the District by 2023.

1. Making the best use of our assets

Amongst other things, making best use of our assets can help us to

- generate additional revenue for the Council;
- drive the local economy by creating jobs and business opportunities; and
- facilitate partnership working to support enterprise, innovation, jobs and skills.

The key assets we could use to achieve these objectives include:

- Pleasley Vale Mills;
- The Tangent;
- Land off Portland Road, Shirebrook;
- Oxcroft House; and
- Under-utilised garage sites and other surplus Council-owned land.

Pleasley Vale Mills

The Council-owned mill buildings are used for a mixture of commercial uses and continue to be popular with tenants. However, income generated from these mills would not cover the long-term maintenance costs of the buildings.

Therefore, it is necessary to consider how this site can be prevented from becoming an expensive liability in the future and this seems most likely to be achieved by comprehensive redevelopment of the mill buildings.

What have we achieved to date?

We are currently going through procurement to commission hydraulic modelling of the site. This work will allow us to understand what scale of development would be possible at Pleasley Mills with regard to flood risk.

We are also updating the stand-alone website for the Pleasley Vale Mills to ensure that we are maximising income generation from the existing business centre by more effectively marketing vacant units.

The Tangent

The Tangent is a Council-owned business hub, giving small and medium sized businesses the opportunity to work in a professional business environment. The Tangent has already been expanded and there is scope to increase the amount of available floor space on Land off Portland Road, Shirebrook.

However, whilst industrial space remains in high demand, the pandemic has suppressed demand for physical office space.

What have we achieved to date?

We are currently costing up sub-dividing under-utilised office space at The Tangent to provide covid-secure work pods to support businesses that need desk space rather than a full office.

We are also updating the stand-alone website for The Tangent to ensure that we are maximising income generation by more effectively marketing vacant units.

In addition, we are working on identifying what type of units on Land off Portland Road would best meet market demand.

Land off Portland Drive, Shirebrook

The Council recently purchased 0.5 hectares of commercial land located off Portland Drive, Shirebrook. This land is allocated for employment use and it is intended to develop commercial units on this site.

What have we achieved to date?

We have started work on identifying what type of units on Land off Portland Road would best meet market demand and it is likely there would be significant demand for small lock up units with a single roller shutter door.

The next steps include identifying the costs for a building accommodating these types of units and then to determine whether this type of development would be viable.

Oxcroft House

This is a Council-owned building off Oxcroft Lane in Bolsover that is adjacent to Morrison's on the former Sherwood Lodge site. It has been marketed without success for a number of years.

What have we achieved to date?

We have refreshed the marketing for this building but separately, we have entered into discussions with an interested party. A valuation taking into account the costs of bring the building back into a reasonable state of repair is being prepared to move this on.

Surplus Council-owned Land

The Council is not land-rich but it does own a variety of un-used and under-utilised sites that are surplus to requirements and could be better used. The majority of this land belongs to the HRA and to date more than 30 sites have been identified for disposal.

What have we achieved to date?

All the HRA sites that have been earmarked for disposal have been assessed for their development potential and those that could accommodate residential development are now going to auction accompanied by a planning brief or 'deemed consent' for custom and self-build.

Two of these sites have now been sold generating income for the Council of just under £200,000. If all the sites achieve a similar value, the sale of these sites will generate income in the region of £1,000,000 for the Council.

We are now going through the process of looking at Council-owned land to identify potential sites for Bolsover Homes and/or Dragonfly, which should result in additional sites being ear marked for disposal.

2. Ensuring financial sustainability and increasing revenue streams

Ensuring financial sustainability is one of the key issues facing local authorities following a decade of austerity and the lack of certainty beyond the current financial year. These issues are exacerbated by the yet unknown impacts of Brexit and the ongoing impacts of the current pandemic.

Therefore, the Council needs to increase revenue streams to safeguard jobs and maintain the service we provide to visitors, our partner organisations, and the people who live and work in Bolsover District.

The following projects have significant potential to generate income for the Council either through increasing our own 'tax base' or through working with others to generate revenue streams.

- Pinxton Station and Maid Marion Line
- Shirebrook Crematorium
- Shirebrook Growth Corridor

Pinxton Station and Maid Marion Line

The Maid Marian Line is an existing freight-only line that connects the Robin Hood Line to the West of Pinxton and Erewash Valley Line to the East of Pinxton. If this line were to be re-opened to passenger trains, it could improve connectivity between the District, Nottingham and the proposed HS2 East Midlands Hub at Toton if the former train station at Selston were to be reinstated.

This additional connectivity could provide a boost to the local economy in its own right. However, a new road connection from the A38 or the M1 would be required to unlock any additional development potential in the local area and generate significant additional income for the Council.

What have we achieved to date?

The Department for Transport has recently granted funding of £50,000 to Ashfield District Council to fund a further feasibility study of re-opening the Maid Marion Line to passenger trains and re-instating a station in Selston.

This gives the District a fresh opportunity to make the case for a station at Pinxton because the railway is on the administrative boundary between Ashfield and Bolsover Districts and the former station in Selston has been converted into a restaurant.

In addition, a link from the M1 through land in Ashfield District would seem much easier to achieve than a link to the A38 through land in Bolsover District and provision of this link would provide the additional benefit of reducing pressure on J.28.

Shirebrook Crematorium

The Town Council own land adjacent to the cemetery and proposals for a crematorium on this land have been under consideration for some time noting the continued success of the crematorium at Brimington operated by this Council in partnership with North East Derbyshire and Chesterfield.

What have we achieved to date?

A feasibility study has been commissioned and the study concluded that a crematorium on this site could be viable. The next steps include commissioning a survey of the funeral directors working in the local area to determine whether there will be sufficient market demand to deliver a sustainable revenue stream based on the income projections in the feasibility study.

Shirebrook Growth Corridor

This is a major project based on the provision of a new road connecting J.29 of the M1 to Shirebrook. The new road would bypass Glapwell and New Houghton, improve connectivity from the M1 to Shirebrook and unlock a significant amount of development in this part of the District.

What have we achieved to date?

The County Council have now provided us with the high-level costs for the road. It is important to understand this figure to be able to work out a cost-benefit ratio that would underpin any bid for funding.

We are also in ongoing discussions with Homes England seeking to negotiate funding towards a feasibility study, which would also be required to support any bid for funding.

In the meantime, work is being carried out on land availability to provide a realistic and credible picture of what benefits could be achieved if the new road were to be provided.

From an initial review of the information from the 'call for sites' for the new Local Plan, we can identify enough available land to provide an additional 2,000 new homes.

3. Unlocking Development Potential:

Whereas the Shirebrook Growth Corridor has the potential to unlock development potential over time, the recently adopted Bolsover District Local Plan identifies three strategic sites that could accommodate major employment uses in the near future:

- Clowne Garden Village
- Former Coalite Site; and
- Whitwell Tip

Unlocking the capacity of these major employment sites would be the most obvious way of encouraging new industries to enter the District because of their connectivity with the strategic road network and the amount of available land on each of these sites.

Clowne Garden Village

The masterplan for Clowne Garden Village includes 24 hectares of employment land and this land will come forward before the build out of most of the 1800 houses approved on this site.

The commercial uses will come first to provide the cash-flow necessary to kick start delivery of housing at scale on the wider site.

What have we achieved to date?

The Council has resolved to grant outline planning permission for the development proposals subject to completion of a s.106 legal agreement and subsequently, a workable design solution for highway improvements at the Treble Bob roundabout has been agreed with the County Council and Highways England.

We are now working on resurrecting the previously successful funding bid for these highway improvements with Homes England because they are required to unlock the development potential of the site.

Former Coalite Site

This site straddles the border between North East Derbyshire and Bolsover District and there is development potential for a range of commercial units with a cumulative floor area of just under 100,000m² on the part of the site within Bolsover.

What have we achieved to date?

The Council has granted reserved matters approval for buildings on all the plots in Bolsover District (plots 4-8) and helped the developer obtain c.£8,000,000 of funding to help pay for the remediation of the site, which should be completed in March-April 2021.

An independent study has also been commissioned that concludes this site could be viable for a range of Industrial 4.0 type uses and/or technology campus and there are continuing discussions with the developer around potential end-users.

However, the developer will continue to retain the final say on when and how to bring this site forward unless and until the Council has some 'skin in the game'.

Whitwell Tip

The Council has resolved to grant outline planning permission for Whitwell subject to completion of a s.106 legal agreement. The masterplan for redevelopment of the site includes c.6ha of employment land.

What have we achieved to date?

The development proposals were recently short-listed for funding from D2N2 with particular weight given to the potential for geo-thermal energy on this site. However, the funding opportunity was foregone because the site could not be guaranteed to be brought forward by the March 2022 deadline.

Further work is required on this bid to get the site back onto D2N2's pipeline for future funding and there is a potential partnership/investment opportunity for the Council linked to this funding bid which could involve bringing forward the employment land.

4. Enabling Housing Growth:

Clowne Garden Village and Whitwell Tip along with Bolsover North should provide the bulk of planned for housing growth within the District over the next ten to fifteen years. Cumulatively, these sites could provide over 3,000 new homes.

Therefore, work continues on promoting these sites for housing (alongside their potential for commercial developments) through the production of pitch books,

working up funding bids and engaging with key stakeholders including the developers, D2N2 and Homes England.

Beyond these strategic sites in the Local Plan, the Council has the opportunity to have a direct influence on housing delivery in the District through Bolsover Homes and Dragonfly to increase the supply, quality and range of housing to meet the needs of the growing population and support economic growth.

Bolsover Homes

Bolsover Homes follows the success of the B@Homes programme, which delivered over 100 affordable homes. The ambition for Bolsover Homes is delivery of 400 affordable homes over the next four years and this will generate significant additional income for the Council over time.

What have we achieved to date?

Work has already commenced on the Whitwell Cluster and further sites have been identified for the next tranche of delivery. These sites are currently in the design process prior to submission of formal planning applications.

To date, the Council has used its own land for its home building programmes but it could consider whether there are opportunities to invest in stalled sites to accelerate delivery of its own programme and unlock the development potential of the wider site. This type of approach would also accelerate income generation.

Dragonfly Developments

This company is a joint venture between the Council and Woodheads Limited, which delivers a contemporary housing product for the private market. This company has the potential to create a sustained income stream for the Council.

What have we achieved to date?

The Meadow View development of ten homes has now sold out generating a profit for the Council. Four other sites are being actively worked on prior to formal planning submissions and additional sites are being identified through the current review of land in Council ownership.

As with Bolsover Homes, the Council could consider whether there are opportunities to invest in privately owned sites to accelerate delivery of market housing through Dragonfly, which could then support accelerated delivery of its affordable housing programme and/or accelerate income generation.

5. Working with partners to support enterprise, innovation, jobs and skills

Partnership working is at the heart of the Council's ambition to be the economic and environmental driver for Bolsover District. Partnership working is also at the heart of the projects already described in this strategy document as well as the following range of projects that are intended to support enterprise, innovation, jobs and skills:

- Business Support
- Business Engagement
- Institute of Technology
- Kick Start
- MMC
- Social Value Index
- Town Centres

Business Support

The pandemic has meant that much of the work around business support over the past twelve months has been dominated by administering discretionary grant funding.

However, to ensure the long-term resilience of many of our businesses we need to encourage businesses to adopt modern technology, including improving their digital skills and connectivity, adopt new ways of working, or diversify their existing business models.

In addition, it is recognised that businesses based in Bolsover do not necessarily access their fair share of support from the wider range of organisations that provide support, training and funding at District, County and/or regional level.

What have we achieved to date?

We are working with the partnership team to actively promote the Bolsover Growth Fund, which offers grants of £2,000 - £10,000 to support business growth and a grant of up to £500 for start-up businesses.

We are working with the partnership team to launch the Economic Loan Fund, which will allow the Council to issue loans of up to £10,000 to local businesses as a 'lender of last resort', where necessary.

We are working to ensure that start-ups in Bolsover District will benefit from the DCC scheme allocating £800,000 and additional support from the business rate retention scheme for start-ups across the County.

We are working to create better links with the East Midlands Chambers, the Growth Hub and Derbyshire Economic Partnership to ensure businesses in Bolsover District are better able to access training and support from these organisations.

Business Engagement

Following the first national lockdown, we have seen our relationships with businesses become stronger and our engagement and contacts with business have significantly increased.

This broader 'customer base' provides us with additional opportunities to promote and encourage businesses to grow through better engagement with this Council and partner organisations.

What have we achieved to date?

We are working on a draft business engagement strategy and this should be ready to go out for consultation by no later than the end of March 2021.

We have started work on creating an integrated CRM database that will allow us to manage our enquiries from and contacts with local businesses much more effectively.

It is also intended that this database will collect our own information on market demand for commercial units within the District, which can then better inform our planning when considering future commercial developments.

Institute of Technology

The proposals for an Institute of Technology centre on the potential for a new-build college delivering T-levels within the District. This building could form an anchor for an innovation centre / technology park on the former Coalite site for example.

This type of facility would help to address the issues around the absence of further and higher education within the District and help to address the well-documented skills gap that affects the employability of many local residents and the ability of the District to attract new industries.

What have we achieved to date?

A working group has been formed involving a range of stakeholders including Nottingham Trent University, Chesterfield College, Vision West Notts, North East Derbyshire and Nottingham College. This group is actively working on a future funding bid to either D2N2 and/or the Department for Education.

Additional work has been completed around employer engagement to identify what skills are needed to keep pace with Industry 4.0 and advances in AI and other forms of technology. The proposed skills audit will supplement this work.

Kick Start

This scheme is part-funded by the Government who are funding 25 hours per week at national minimum wage for a 6-month placement for job seekers at risk of long-term unemployment.

Internally, there is scope for placements in a number of service areas and potential pathways into apprenticeships with the Council.

What have we achieved to date?

We have worked up a support package that would add significant value to the skills gained in the work place through a six-month placement. We are looking to make another call for expressions of interest by the end of January 2021.

Modern Methods of Construction

The Council is currently working with Woodheads on an appropriate design for a range of modular construction homes with the aim of accelerating housing delivery within the District.

What have we achieved to date?

Following a funding bid to D2N2, proposals for a test-bed for proto-type modular construction homes have been included on D2N2's pipeline for future funding. A suitable site has been identified for the test bed and we are looking at whether this site can be granted 'permission in principle' to ensure this project is 'shovel ready' when funding becomes available.

Social Value Index

Indexing Social Value is a way of putting a value (including cash value) on socio-economic benefits of a development by providing local employment opportunities and/or use of the local supply chain for example.

This type of indexing is becoming increasingly important as securing public funding will increasingly be dependent on evidence that development proposals support 'inclusive growth'. Indexing Social Value can also be a means of promoting local businesses and local spend through procurement processes.

What have we achieved to date?

Work has started on guidance notes and the adoption of an appropriate method of calculating social value.

Town Centres

Re-opening high streets safely has been a major priority for economic recovery following the first national lockdown. This work remains relevant now we have entered into a third national lockdown and includes recruitment of covid information officers to provide on the ground support for local businesses.

Alongside these activities, there are a number of ongoing projects aimed at promoting and encouraging the future vitality and viability of our main town centres and local centres across the District.

This is important because local shops are at the heart of local communities and have played an invaluable role many times during the pandemic. In addition, maintaining a healthy high street offer can support the visitor economy, provide jobs and drive economic growth.

Therefore, the future of our town centres and local high streets warrants particular attention and remains a focus of much partnership working.

What have we achieved to date?

A relatively large number of businesses have signed up to the shopappy website following our active promotion of the County Council-sponsored offer of free membership. This website hosts virtual High Streets and allows businesses to offer internet shopping and click and collect.

The Shirebrook Shutter Artwork project has been completed and we continue to help businesses in Shirebrook access the shop fronts grant, which is helping to improve the environmental quality of the Market Square.

Consultation has been carried out on granting 'permission in principle' for further re-development of the Market Square in Shirebrook and further work is continuing on a funding bid to support these proposals.

In addition, we are pursuing funding opportunities to introduce wi-fi to the District's main town centres, we have progressed work on identifying vacant premises and bringing them back into use and we are in discussions with various stakeholders about introducing a market on Mill Street in Clowne and town centre improvements in South Normanton.

6. Promoting the District and working with partners to increase tourism

In a single year prior to the pandemic, tourism generated around £139,000,000 of expenditure within the local economy. This input could have been even bigger if more visitors had stayed overnight within the District.

Therefore, a main theme running through the draft tourism strategy is around promoting the District and working with partners not just to encourage more visitors to the District but also generate more overnight stays.

Although it is true to say the pandemic has thoroughly disrupted the visitor economy, it has also demonstrated the popularity of staycations and the amount of pent up demand for travel and tourism that has been severely restricted throughout much of the year.

Therefore, the work completed on the draft tourism strategy remains relevant and will support the growth of the local visitor economy when current restrictions are relaxed.

What have we achieved to date?

The draft tourism has been out for consultation and has been revised to include more work on accessibility. The revised strategy will be out for a final round of consultation by no later than the end of February 2021.

Alongside the tourism strategy, a cycling infrastructure strategy has been produced and this is currently out for consultation. This piece of work is aligned with the walkable communities work and audit of green spaces that we are carrying out to form the basis of an 'active' holiday offer. In the present times, this work would also allow the District to market its tourism offer as a 'covid-safe' holiday offer.

In addition, this work will support our proposals to create locally distinctive walking and cycling routes that we can publish online in a similar manner to many other organisations who use this material to promote their tourism and leisure offers to a wider audience.

This work should also benefit our local communities by improving public open space and providing more opportunities for leisure, active travel and a healthier lifestyle.

7. Building Back Better

The previous actions set out a range of projects that have been designed to individually and collectively allow us to:

- Actively engage with partners to benefit our communities;
- Promote equality and diversity and where practicable: support vulnerable and disadvantaged people;
- Provide good quality council housing where people choose to live;
- Develop attractive neighbourhoods that residents feel proud of and take responsibility for; and
- Improve health, wellbeing and increase participation in sport and leisure activities

The following projects show our commitment to enhancing biodiversity and reducing our carbon footprint whilst supporting and encouraging residents and businesses to do the same:

- Community Woodlands;
- Electric Charging Points;
- Geothermal Energy; and
- Nature Recovery Network.

Community Woodlands

This project reflects the Council's ambition to plant as many as 1,000,000 trees across the District.

What have we achieved to date?

A funding bid for £280,000 has been submitted to Woodland Trust and a formal announcement is pending. However, the indications are that this bid has been successful.

Electric Charging Points

This project was initiated to take advantage of a funding from OZEV (the Office for Zero-Emission Vehicles) to allow us to install electric vehicle charging points in three Council-owned car parks.

What have we achieved to date?

Although two of the three schemes were eventually ruled out by site constraints, funding has been approved for four double charging points, which will be installed in the Middle Street car park in Bolsover by March 2021.

A further funding bid has been submitted with partners to initiate a feasibility study around providing more rapid chargers within Bolsover. This project would be aligned with promoting and encouraging visitors to the District alongside our commitment to reducing our carbon footprint whilst supporting and encouraging residents and businesses to do the same.

Geothermal Energy

There are significant opportunities across the District to utilise mine-water to produce energy savings especially where geothermal energy can be utilised within large residential and commercial development proposals.

What have we achieved to date?

We are intending to partner with Welbeck Estates to commission the Coal Authority to provide two feasibility studies relating to the use of geothermal energy at Creswell and Whitwell Tip.

Nature Recovery Network

The first step in the development of this work will be an audit of the areas of importance for biodiversity in the District and their condition. The resulting biodiversity strategy will map the most valuable existing habitat for nature, and include specific proposals for creating or improving habitats and increasing biodiversity, including where improvements to connectivity would be useful to wildlife.

What have we achieved to date?

We are currently in discussions with both the Derbyshire Wildlife Trust and the Woodland Trust regarding scope of project, potential match funding and officer recruitment. We have already secured funding for a temporary post to support this work.

draft

Business Growth Strategy: Action Plan					March 2021
Making the best use of our assets	Description	Ambition	Recent Actions	Next Steps	Target Date
Garage Sites Amelia/Roger/Sarah	Work on identifying development potential of sites earmarked for disposal.	Generate income of £1,000,000 through sales of surplus land	2 sites sold this year. Offer of outright purchase of six sites, heads of terms to be agreed.	Planning briefs drawn up for next tranche of sites to go out to auction from April 2021.	September 2021
Land on Portland Drive, Shirebrook Natalie/Sally/Catherine	Land parcel designated for employment uses bought by the Council in 2020	Identify and complete a design and build project on the land– i.e. Tangent 3	Market research determined strong demand / unmet need for small roller shutter / lock up style units.	Design and cost up appropriate building and assess viability.	March 2022
Oxcroft House Natalie/Sally	Long term vacant premises adjacent new Morrisons in Bolsover.	Bring building back into income generating use.	Negotiation with potential end user gone cold.	Revisit marketing strategy. Commission energy efficiency audit and complete basis repairs.	June 2021
Pleasley Vale Natalie	Redevelopment of mill buildings and improved visitor attraction / leisure facilities.	Planning permission obtained for redevelopment of the site	Work on specifications for site-specific hydraulic model resulting from flood risk constraints identified on site.	RFQ for hydro modelling and further work on viability.	March 2024
Increasing Revenue Streams	Description	Ambition	Recent Actions	Next Steps	Target Date
Re-opening of Maid Marion Line Natalie	Proposals to convert existing freight line to passenger line.	Reopen line and reinstate station close to the site of the former Selston Station.	Joined partnership working on procurement of Statement of Business Case part funded by £50,000 grant received by Ashfield DC.	Identify land ownership and scope out potential designs and CPO	Review June 2021
Shirebrook Crematorium Paul McGrath / Helen Jenkins	Proposals for new build crematorium on Town Council land adjacent to cemetery in Shirebrook.	Create a new source of income	Feasibility study favourable and survey of Funeral Directors commissioned.	Checks on availability of mains services and scoping out layout of building, parking and access subject to survey results.	Review end of March 2021
Shirebrook Growth Corridor Natalie/Chris/Chris McKinney	Identifying opportunities for growth / improving connectivity across the District	Delivery of new road link between J.29 and Shirebrook Delivery of 2000 new homes and 30 hectares of employment land	Opportunity Mapping completed Homes England engaged on working up potential cost benefits ratio.	Creation of Project Control Board with DCC Identify land ownership and preferred route(s) for new road(s).	Review end of June 2021

Unlocking Development Potential	Description	Ambition	Recent Actions	Next Steps	Target Date
Former Coalite Site Chris	Strategic site in Local Plan	Delivery of c.49ha of employment land	Clearing final discharge of conditions applications to confirm site fully remediated.	Highway improvements begin April 2021 Continued dialogue with owner/developer re potential end-uses and end-users.	Review end of June 2021
Clowne Garden Village Chris/Sarah/Chris McKinney	Strategic site in Local Plan	Delivery of c.1500 houses and c.16ha of employment land	Established Homes England interest in site. Re-engaged with DCC re preferred design of highway improvements.	Creation of Project Control Board with DCC Meeting between developer, officers and Homes England	Review end of June 2021
Whitwell Colliery Chris/ Chris McKinney	Strategic site in Local Plan	Delivery of 400 houses and c.6 ha of employment land	Established Homes England interest in site. Commissioned geo-thermal energy study	Follow up interest from potential end user in employment land.	. Review end of March 2021
Enabling Housing Growth	Description	Ambition	Recent Actions	Next Steps	Target Date
Bolsover Homes Ian Barber	Programme of social rented house building.	Deliver 400 new homes over the next four years.	Start made on Whitwell Cluster	Delivery of next phase of Whitwell Cluster.	March 2024
Development Co. Chris	Joint venture to allow for greater Council control over purchase and renovation of empty properties.	To bring long-term empty residential and commercial properties back into use.	Vacant buildings survey undertaken for town centres.	Adoption of empty properties strategy. Formulate formal proposal.	Review end of June 2021
Dragonfly Ian Barber	Joint venture between the Council and Woodheads Limited.	Delivery of a contemporary housing product for the private market.	The Meadow View development of ten homes has now sold out generating a profit for the Council.	Four other sites are being actively worked on prior to formal planning submissions and additional sites are being identified through the current review of land in Council ownership	Review end of June 2021
Housing Market Assessment Chris/Chris McKinney	Report to assist potential funders / developers / investors better understand the District's housing market.	Creation of a bespoke analysis that informs a suite of pitch books to attract inward investment.	Agreement made with Homes England re content and scope of work.	Homes England to commission work.	Review end of June 2021
Local Authority Mortgage Scheme Chris	Use of Council powers to provide guarantee for mortgages requiring higher deposits.	To assist first time buyers to get on housing ladder. To attract additional funding from Homes England. To attract housing developers wishing / required to deliver first homes product.	Agreement 'in principle' made with Homes England, Ministry for Housing and Keepmoat to pilot First Homes product at Shirebrook.	Require finance to scope out feasibility.	Review end of June 2021

Working with Partners	Description	Ambition	Recent Actions	Next Steps	Target Date
Business Support EDU/Partnerships	Range of financial support made available to businesses within the District.	Allocate full allowance of Business Growth Fund = £200,000 Allocate full allowance of Economic Loan Fund = £150,000 Communicate DCC 'start-up' offer and ensure Bolsover gets fair share of support and total grant = £800,000 county-wide Distribute all Discretionary Grant Funding = £2.3million Allocate all of Shirebrook Shop Fronts Grant = £800,000	Economic Loan Fund launched First Quarter of 2021 dominated by discretionary grant funding with over £1.5million distributed to more than 200 businesses.	Revisit and revitalise communications on BGF, ELF and 'start up' grant. Continue to promote and implement Shirebrook Shop Fronts programme. Complete Discretionary Grant Funding.	Review end of June 2021
Business Engagement Lisa/Paul McGrath	Work related to building on our communication and engagement with local businesses.	To adopt and implement a meaningful business engagement strategy.	Work has been completed on a draft strategy but this work has sparked wider interest amongst several key partners within the District.	Further consultation with key stakeholders	June 2021
Institute of Technology Chris/Laura K	College delivering T-levels	Commission a design and build project that becomes an anchor for innovation centre / technology park within the District	Partnership working with DCC, NTU, Vision West Notts, NED, Nottingham College with focus on employee engagement	Explore opportunities offered by Wilmott Dixon who offer specialist support from concept to delivery.	Review end of June 2021
Kick Start Laura K/Lisa	6 month funded placements for job seekers between 16 and 24 and at long-term risk of unemployment.	Offer a minimum of 6 placements with prospects of a career pathway into full time employment.	Support package for placements developed Additional presentation given to service area managers (BDC&NED)	Awaiting receipt of expressions of interest. Send job descriptions / person specifications to DWP for verification and advertisement.	Review end of June 2021
MMC Ian Barber	'Modern Methods of Construction' (MMC) is a wide term, embracing a range of offsite manufacturing and onsite techniques that provide alternatives to traditional house building.	Work with partners to finalise a design for modular construction homes that can be adapted to fit a range of circumstances, and also be scaled and built at volume.	Working group meeting regularly.	Revisit lead-time to viable pilot scheme.	Review end of March 2021
Social Value Index Paul McGrath	Promoting and encouraging social value underpins 'inclusive growth'.	Indexing Social Value is a way of supporting 'spend	Work started on how to put a value including cash value on socio-economic benefits	Complete guidance notes and adopt appropriate calculator to be able to add	June 2021

		local' through procurement and future funding bids.	of a development i.e. commitment to local employment, apprenticeship opportunities, use of local supply chain etc.	social value to future funding bids and development proposals.	
Town Centres Sudipta/Jon Hendy/Chris McKinney	Range of work around re-opening High Streets safely and regeneration of town centres.	Securing the future viability and vitality of the District's town centres.	Permission in principle granted for regeneration of Shirebrook's market place. Covid Ambassadors recruited and in post. Town centre surveys launched.	Take forward Shirebrook town centre working group. Complete commission o town centres action plan. Follow up - Local Full Fibre Networks (LFFN) Challenge Fund.	Review end of June 2021
Promoting the District and increasing Tourism	Description	Ambition	Recent Actions	Next Steps	Target Date
Adoption of a Tourism Strategy Jon Hendy	This strategy is aimed at improving the District's tourism and leisure offers and how they are promoted.	Increase overnight stays thereby increasing visitor spend and encouraging growth in the District's visitor economy.	The strategy was revised following consultation with a full chapter added on accessibility in the final draft of the strategy.	Adoption of strategy.	March 2021.
Cycling Infrastructure Strategy Jon Hendy	A completed RAG assessment of the existing cycle network and missing links.	Join up the existing cycle network to improve connectivity and accessibility.	This strategy has been out to consultation and prompted further collaboration with Ride Bolsover.	Finalise document and use to support future funding bids.	March 2021
Walking Guides Jon Hendy	Rework existing guides and create new walking guides to publish online.	Host a suite of walking guides on the Council's website to promote leisure and tourism within the District.	Work has started on the old working guides Work is continuing on the "walkable communities" project. Work has started on two long distance walks.	Checking the proposed and existing routes on the ground. Start publication of the new guides.	Review end of June 2021

Building Back Better	Description	Ambition	Recent Actions	Next Steps	Target Date
Community Woodlands Chris McKinney	This project is aligned with the nature recovery network and both aim to promote 'building back better'.	Ambition to plant 1,000,000 trees.	Successful funding bid made to Woodland Trust. Call for sites completed.	Following up first offer of private land from Wellbeck Estates to start planting.	Review end of June 2021.
Electric Charging Points Paul McGrath/ Helen Jenkins	Using OZEV funding to provide electric charging points in the Council's car parks.	To improve the distribution of electric vehicle charging points throughout the District	Charging points commissioned for Middle Street, Bolsover	Follow up OZEV funding opportunities for 2021/22 with particular regard to Ashbourne Street, Shirebrook.	Review end of June 2021
Geothermal Energy Chris	Utilising mine-water to produce energy savings.		Commissioned the Coal Authority jointly to carry out studies at Creswell Model Village and Whitwell Colliery.	Determine viability / feasibility of project on receipt of the Coal Authority studies.	Review end of June 2021
Nature Recovery Network Adele Rhodes	Survey of Council-owned land to create a network of sites that can be improved for nature to offset impacts of future development.	To create places for nature paid for by developer contributions.	Working with Wildlife Trust to scope out baseline survey to scope out current status of wildlife and future opportunities.	Commission Wildlife Trust to start work on baseline survey	March 2021
Back Office Tasks	Description	Ambition	Recent Actions	Next Steps	Target Date
CRM Database Natalie/Sally/Helen	Amongst other things, the database is intended to capture the details of and the work we are doing with businesses we engage with and businesses looking for premises in the district.	Be able to better match businesses with business opportunities. Create our own analysis of market demand to inform future growth proposals.	There are several databases covering different business operations.	Integrate the different databases into a single CRM database and start to build and develop this model	September 2021
Pitch Books Chris McKinney	The pitch books are similar to the Bolsover Homes portfolio, which was successfully used to promote and communicate this project.	Publish pitch books for all strategic sites in the Local Plan to support funding bids, encourage inward investment and community engagement.	Pitch books have been completed for four of the six strategic sites in the Local Plan and for the Shirebrook Growth Corridor.	The existing pitch books need to be expanded and work is required on their design. Further two pitch books required for Coalite and Pleasley Mills.	June 2022
Websites Sally	The Council has three websites operated independently of the Council's main website promoting inward investment and the Council's commercial properties.	To improve and update the Council's standalone business websites,	Work is currently being undertaken on new websites for The Tangent and Pleasley Vale Mills. The Bolsover Business website has been taken down.	Launch new websites for The Tangent and Pleasley Vale Mills	March 2021

Bolsover District Council

Growth Scrutiny Committee

15th March 2021

Scrutiny Committee Work Programme 2020/21
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Report of the Scrutiny & Elections Officer

This report is public

Purpose of the Report

- To provide members of the Scrutiny Committee with an overview of the meeting programme of the Committee for 2020/21.

1 Report Details

- 1.1 The main purpose of the report is to inform members of the meeting programme for the year 2020/21 and planned agenda items (Appendix 1).
- 1.2 This programme may be subject to change should additional reports/presentations be required, or if items need to be re-arranged for alternative dates.
- 1.3 Review Scopes submitted will be agreed within Informal Session in advance of the designated meeting for Member approval to ensure that there is sufficient time to gather the information required by Members and to enable forward planning of questions.
- 1.4 Members may raise queries about the programme at the meeting or at any time with the Scrutiny & Elections Officer should they have any queries regarding future meetings.

2 Conclusions and Reasons for Recommendation

- 2.1 This report sets the formal Committee Work Programme for 2020/21 and the issues identified for review.
- 2.2 The Scrutiny Programme enables challenge to service delivery both internally and externally across all the Council Ambitions.
- 2.3 The Scrutiny functions outlined in Part 3.6(8) of the Council's Constitution requires each Scrutiny Committee to set an annual work plan.

3 Consultation and Equality Impact

- 3.1 All Scrutiny Committees are committed to equality and diversity in undertaking their statutory responsibilities and ensure equalities are considered as part of all Reviews. The selection criteria when submitting a topic, specifically asks members to identify where the topic suggested affects particular population groups or geographies.
- 3.2 The Council has a statutory duty under s.149 Equality Act 2010 to have due regard to the need to advance equality of opportunity and to eliminate discrimination.
- 3.3 As part of the scoping of Reviews, consideration is given to any consultation that could support the evidence gathering process.

4 Alternative Options and Reasons for Rejection

- 4.1 There is no option to reject the report as the Scrutiny functions outlined in Part 3.6(8) of the Council's Constitution requires each Scrutiny Committee to set an annual work plan.

5 Implications

5.1 Finance and Risk Implications

- 5.1.1 None from this report.

5.2 Legal Implications including Data Protection

- 5.2.1 In carrying out scrutiny reviews the Council is exercising its scrutiny powers as laid out in s.21 of the Local Government Act 2000 and subsequent legislation which added to/amended these powers e.g. the Local Government and Public Involvement in Health Act 2007.

5.3 Human Resources Implications

- 5.3.1 None from this report.

6 Recommendations

- 6.1 That Members note this report and the Programme attached at Appendix 1. All Members are advised to contact the Scrutiny & Elections Officer should they have any queries regarding future meetings.

7 Decision Information

<p>Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds:</p> <p><i>BDC: Revenue - £75,000 <input type="checkbox"/></i> <i>Capital - £150,000 <input type="checkbox"/></i></p> <p><i>NEDDC: Revenue - £100,000 <input type="checkbox"/></i> <i>Capital - £250,000 <input type="checkbox"/></i></p> <p><input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i></p>	No
<p>Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)</p>	No
<p>Has the relevant Portfolio Holder been informed</p>	N/A
<p>District Wards Affected</p>	N/A
<p>Links to Corporate Plan priorities or Policy Framework</p>	All

8 Document Information

Appendix No	Title
1.	Work Programme 2020/21
<p>Background Papers (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers)</p>	
<p>Previous versions of the Committee Work Programme.</p>	
Report Author	Contact Number
Joanne Wilson, Scrutiny & Elections Officer	2385

Report Reference –

Growth Scrutiny Committee

Work Programme 2020/21

Formal Items – Report Key

Performance Review	Policy Development	Policy/Strategy/ Programme Monitoring	Review Work	Call-In/Review of Executive Decisions	Petition

Date of Meeting	Items for Agenda		Lead Officer
10 th June 2020	Part A – Formal	<ul style="list-style-type: none"> Call-In of DD-025-20-DC 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> CANCELLED 	Scrutiny & Elections Officer
15 th July 2020 39	Part A – Formal	<ul style="list-style-type: none"> Corporate Plan Targets Performance Update – January to March 2020 (Q4 – 2019/20) 	Information, Engagement and Performance Manager
		<ul style="list-style-type: none"> Draft Tourism Strategy 	Assistant Director of Development/ Tourism & Town Centre Officer
		<ul style="list-style-type: none"> Council’s response to Covid-19 and Recovery Plan (Verbal Report) 	Director of Development/ Assistant Director of Development
		<ul style="list-style-type: none"> Post-Scrutiny Monitoring: Review of Income Generation – Final Report (EXEMPT) 	Scrutiny & Elections Officer
		<ul style="list-style-type: none"> Agreement of Work Programme 2020/21 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> CANCELLED 	Scrutiny & Elections Officer
9 th September 2020	Part A – Formal	<ul style="list-style-type: none"> Council Ambitions Performance Update – April to June 2020 Q1 – 2020/21) 	Information, Engagement and Performance Manager
		<ul style="list-style-type: none"> Growth Strategy Update Q3 & Q4 2019/20 and Growth Performance Indicators Q3 & Q4 2019/20 	Information, Engagement and Performance Manager
		<ul style="list-style-type: none"> Work Programme 2020/21 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> CANCELLED 	Scrutiny & Elections Officer

Date of Meeting	Items for Agenda		Lead Officer
23rd October 2020 *Note change of date from 21 st Oct	Part A – Formal	<ul style="list-style-type: none"> Update on Sustainable Community Strategy 2006-20 and revised Sustainable Community Strategy 2020-23 Partnership response to Covid-19 	Partnership Team
		<ul style="list-style-type: none"> BDC Empty Property Strategy 2021-24 – Consultation 	Joint Housing Strategy & Growth Manager
	Part B – Informal	<ul style="list-style-type: none"> Work Programme 2020/21 – Agreement of Review Scope Review work – Agreement of key lines of enquiry for Review 	Scrutiny & Elections Officer
18th November 2020	Part A – Formal	<ul style="list-style-type: none"> CANCELLED 	
	Part B – Informal	<ul style="list-style-type: none"> Review of the relationship between Bolsover District Council and Robert Woodhead Ltd (RWL) – Evidence gathering (1st session) 	Head of Housing Repairs & Property; Procurement team
16th December 2020	Part A – Formal	<ul style="list-style-type: none"> Council Ambitions Performance Update – July 2020 to September 2020 (Q2 – 2020/21) <i>(*remaining Growth Report (Performance Indicators) – April 2020 to September 2020 embedded – pending agreement of new Strategy)</i> 	Information, Engagement and Performance Manager
		<ul style="list-style-type: none"> BDC Housing Strategy 2021-25 – Consultation 	Joint Housing Strategy & Growth Manager
		<ul style="list-style-type: none"> Review of the relationship between Bolsover District Council and Robert Woodhead Ltd (RWL) – Evidence gathering (2nd session) 	Head of Housing Repairs & Property
	Part B – Informal	<ul style="list-style-type: none"> Work Programme 2020/21 Review of the relationship between Bolsover District Council and Robert Woodhead Ltd (RWL) – agreement of next phase 	Scrutiny & Elections Officer
22nd January 2021	Part B – Informal	<ul style="list-style-type: none"> Development of BDC Business Growth Strategy – Scrutiny Consultation 	Assistant Director of Development
		<ul style="list-style-type: none"> Review of the relationship between Bolsover District Council and Robert Woodhead Ltd (RWL) – Evidence gathering (3rd session) 	Director of Development
17th February 2021	Part A – Formal	<ul style="list-style-type: none"> Council Ambitions Performance Update – October 2020 to December 2020 (Q3 – 2020/21) 	Information, Engagement and Performance Manager

Date of Meeting	Items for Agenda		Lead Officer
		<ul style="list-style-type: none"> Draft Tourism Strategy – revised Consultation Draft 	Assistant Director of Development/ Tourism & Town Centre Officer
		<ul style="list-style-type: none"> Work Programme 2020/21 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> Review of the relationship between Bolsover District Council and Robert Woodhead Ltd (RWL) – Evidence gathering (4th session) 	Director of Development
15th March 2021 1pm start *AMENDED DATE & TIME	Part A – Formal	<ul style="list-style-type: none"> BDC Business Growth Strategy (Final Draft) – <i>PROVISIONAL</i> 	Assistant Director of Development
		<ul style="list-style-type: none"> Work Programme 2020/21 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> Review Work 	Scrutiny & Elections Officer
12th May 2021 41	Part A – Formal	<ul style="list-style-type: none"> Council Ambitions Performance Update – January 2021 to March 2021 (Q4 – 2020/21) <i>(*remaining Growth Report (Performance Indicators) – October 2020 to March 2021 embedded – pending agreement of new Strategy)</i> 	Information, Engagement and Performance Manager
		<ul style="list-style-type: none"> Work Programme 2020/21 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> TBC 	Scrutiny & Elections Officer